



Nuestra  
**fórmula**

*Coca-Cola* **ANDINA**

CORPORATE PRESENTATION

3Q26



# AGENDA

Our Company

Market Description

Our Strategy

What Makes Us Unique?

Financial Highlights



## Our Company

## Coca-Cola Andina at a Glance (FY 2025)

### The Company



**LARGEST BOTTLER** in Argentina, Chile and Paraguay, and **3RD LARGEST** in Brazil



**16 PRODUCTION FACILITIES**



**97 DISTRIBUTION CENTERS**



**+275,000 CLIENTS**

**58.0 MILLION CONSUMERS**



**MORE THAN 17,000 EMPLOYEES**



**CMF (Chilean Regulator)**  
Local Shares and Bonds  
**SEC (US Regulator)**  
ADR's NYSE and 144A/REGS Bonds

### Key Financials



**946 MILLION UNIT CASES (~5,300 MILLION LITERS) VOLUME**



**~3,600 MILLION DOLLARS REVENUES**



**~653 MILLION DOLLARS EBITDA**



**~285 MILLION DOLLARS NET INCOME**



**LEVERAGE 1.2x**  
Net Financial Debt / Adj. EBITDA (12M)



**INVESTMENT GRADE RATING**  
**BBB+** Fitch Ratings Int.  
**Baa1** Moody's

### ESG Metrics<sup>1</sup>



**45.83 KILOCALORIES** sold every 200 ml.



**1.60 LITERS OF WATER** consumed per liter of beverage produced



**27.2%** Sales volumen **RETURNABLE PACKAGING** (on NARTD)

**27.5% OF RECYCLED RESIN** used to produce PET bottles (on Total PET OW)



**218 gCO<sub>2</sub>e PER LITER PRODUCED** of Carbon footprint emissions ratio

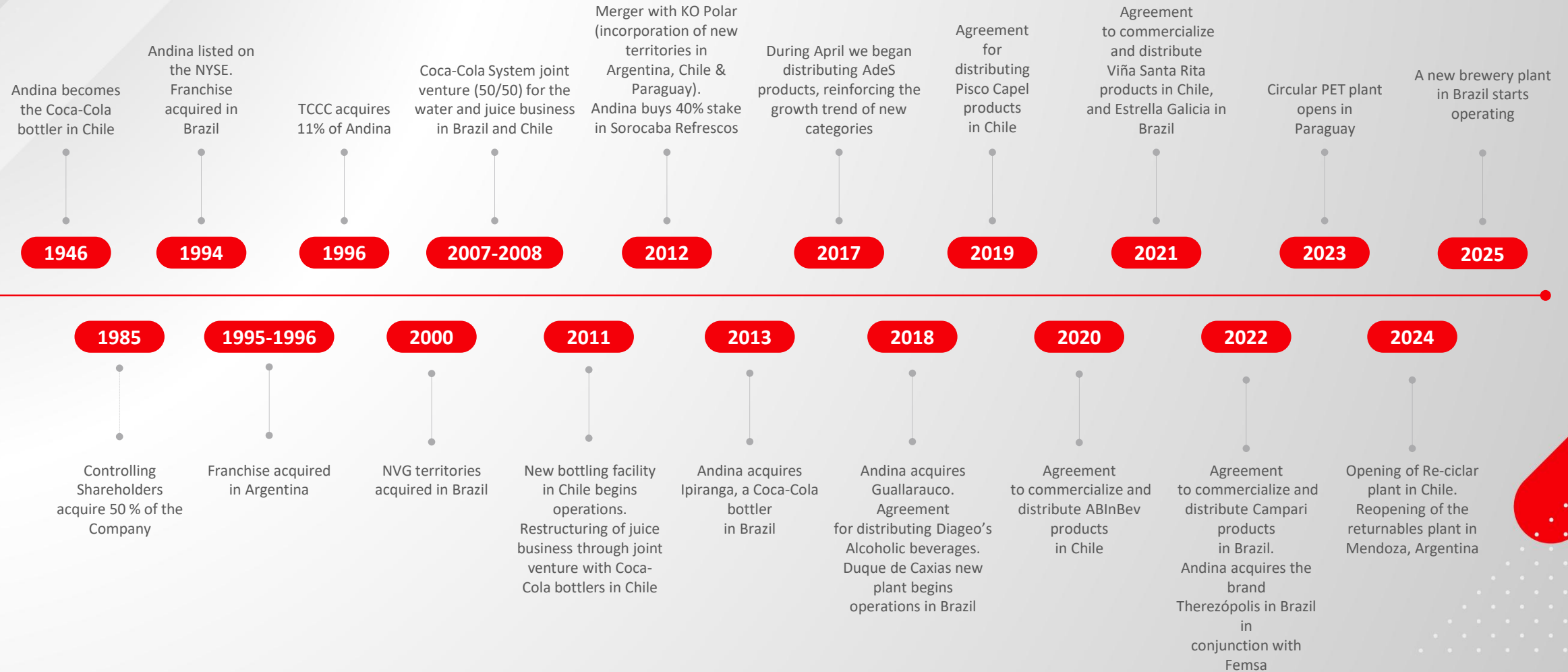
**52.5% OF ENERGY** consumed from renewable sources



**17.4% WOMEN**

## Our Company

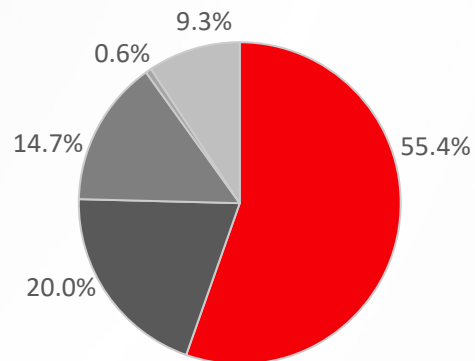
## Andina's History



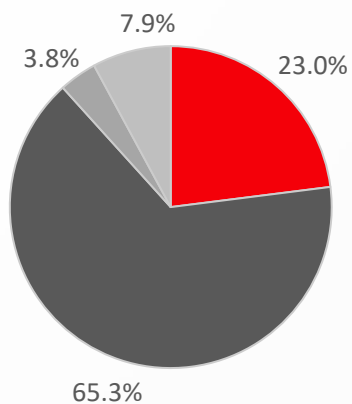
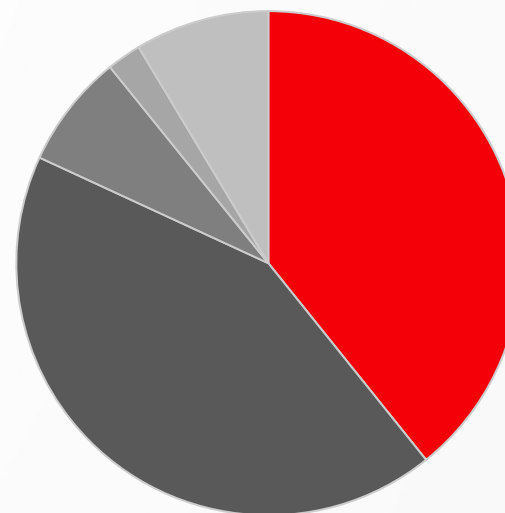
## Our Company

## Ownership Structure (As of December 31, 2025)

A series



B series



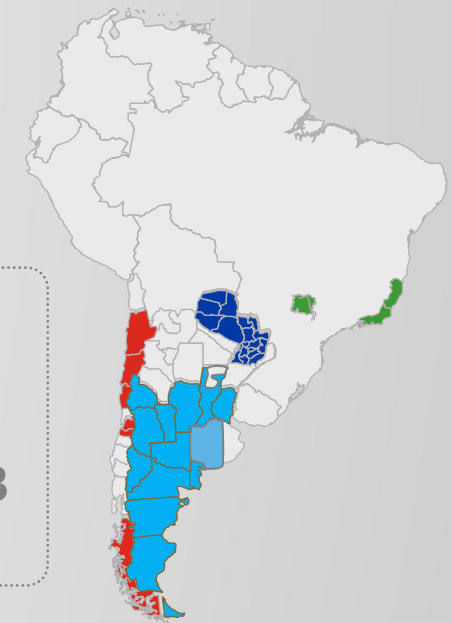
- Controlling Group 39.2%
- Others 42.6%
- Coca-Cola 7.3%
- ADRs 2.2%
- Chilean Pension Funds 8.6%

Series A elects 12 of 14 Board members.  
Series B receives an additional 10% in dividends.

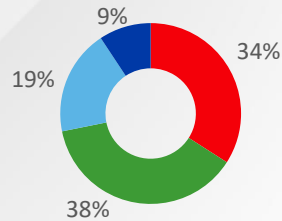
The Controlling Group is composed of 4 Chilean families with equal parts, that have a shareholders' agreement which includes TCCC.

## Our Company

## Regional & Diversified Platform (FY 2025)

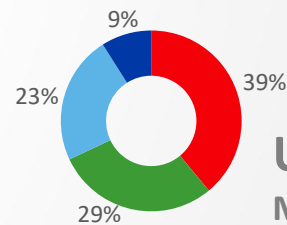


### Volume



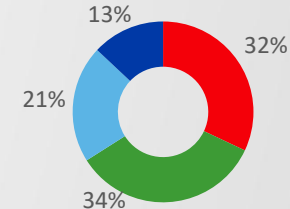
**946**  
MM UCs

### Revenues



**USD\$3,555**  
MM

### Adjusted EBITDA



**USD\$653**  
MM

### Argentina

- **Territories:** San Juan, Mendoza, San Luis, Córdoba, most of Santa Fé, Entre Ríos, La Pampa, Neuquén, Rio Negro, Chubut, Santa Cruz, Tierra del Fuego and Western Province of Buenos Aires.
- **Extension:** 1.9 million Km<sup>2</sup>
- **Population covered:** 17.3 million
- **Total volume FY 2025:** 183.9 million UCs

### Brazil

- **Territories:** majority of the State of Rio de Janeiro, the State of Espírito Santo, part of São Paulo and part of Minas Gerais.
- **Extension:** 165 thousand Km<sup>2</sup>
- **Population covered:** 23.9 million
- **Total volume FY 2025:** 357.6 million UCs

### Chile

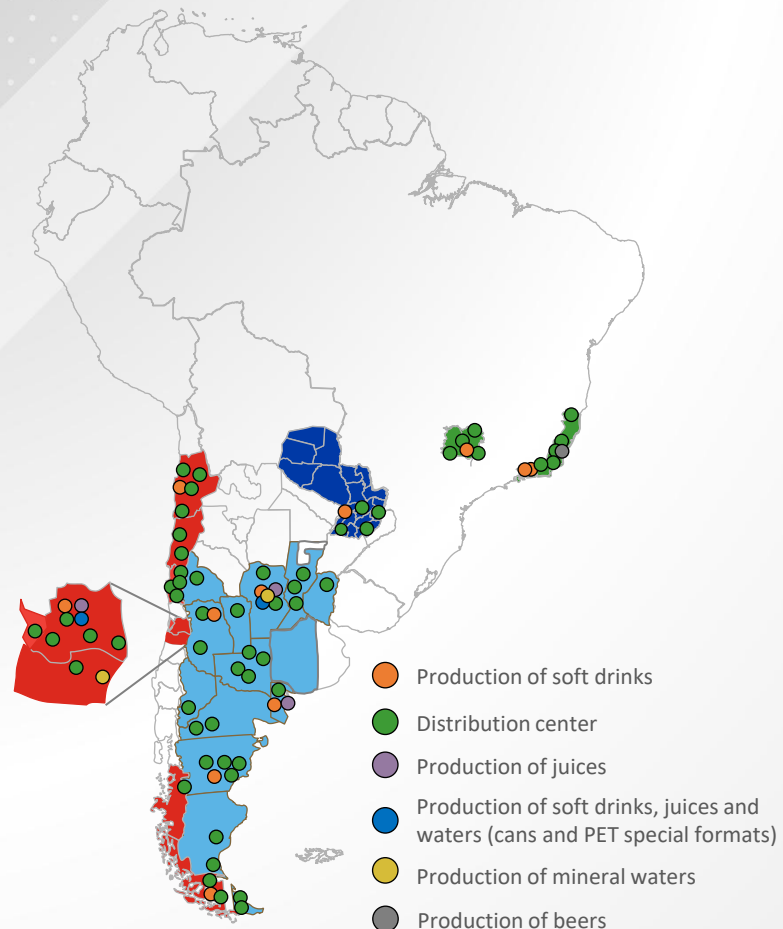
- **Territories:** Antofagasta, Atacama, Coquimbo, Metropolitan Region, San Antonio, Cachapoal, Aysén and Magallanes.
- **Extension:** 398 thousand Km<sup>2</sup>
- **Population covered:** 10.4 million
- **Total volume FY 2025:** 318.2 million UCs

### Paraguay

- **Territories:** the entire Paraguayan territory
- **Extension:** 407 thousand Km<sup>2</sup>
- **Population covered:** 6.4 million
- **Total volume FY 2025:** 86.1 million UCs

## Our Company

## Superior Manufacturing & Logistics Capabilities



- 14 bottling plants
- 106 lines

- 97 distribution centers
- 3,063 own & third party trucks

### Argentina

- 4 bottling plants with a total of 26 lines
  - Average utilization ranged from 30.9% to 46.1%
- 46 distribution centers
- Fleet of 647 third party trucks

### Brazil

- 3 bottling plants with a total of 31 lines
  - Average utilization range from 64.5% to 76.8%
- 23 distribution centers
- Fleet of 1,097 owned trucks and 57 third party trucks

### Chile

- 3 bottling plants with a total of 21 lines
  - Average utilization ranged from 45.9% to 58.9%
- 20 distribution centers
- Fleet of 460 owned trucks and 402 third party trucks
- In Subsidiaries 3 additional production facilities with 17 lines

### Paraguay

- 1 bottling plant with a total of 11 lines
  - Average utilization range from 34.0% to 46.0%
- 8 distribution centers
- Fleet of 400 third party trucks

Reaching over 275,000 clients

## Our Company

## Committed to sustainable development

### Value creation strategy and strategic pillars

To fulfill the Company's purpose and address the challenges raised by various stakeholders, a 2030 strategy has been developed, structured around pillars that incorporate business growth and sustainability.



Generating Social, Economic and Environmental Value in all our actions

MEMBER OF  
Dow Jones  
Sustainability Indices

In collaboration with

FTSE  
RUSSELL  
An LSEG Business

MSCI  
ESG Research

CDP  
DISCLOSURE INSIGHT ACTION

SUSTAINALYTICS  
a Morningstar company

ISS ESG

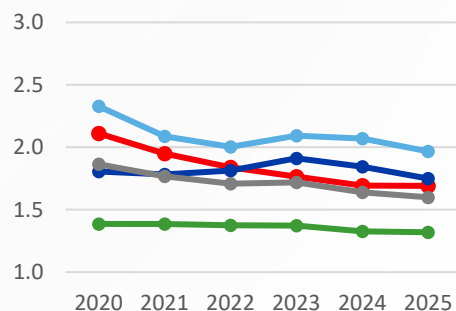
SCIENCE  
BASED  
TARGETS  
DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

S&P Global  
Embotelladora Andina S.A.  
Bebidas  
Sustainability  
Yearbook Member  
Corporate Sustainability  
Assessment (CSA) 2025  
75/100

## Our Company

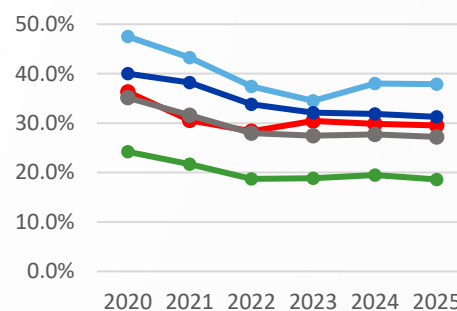
## Achievements on sustainable development

### Water ratio (WUR)



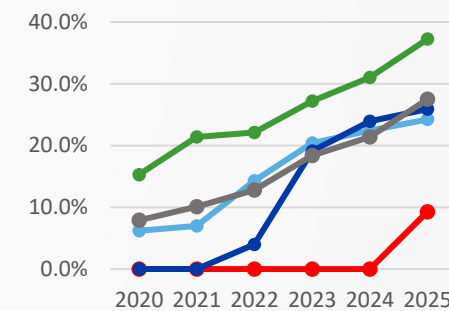
**-14.2%**  
vs 2020

### Returnable packaging (on NARTD)



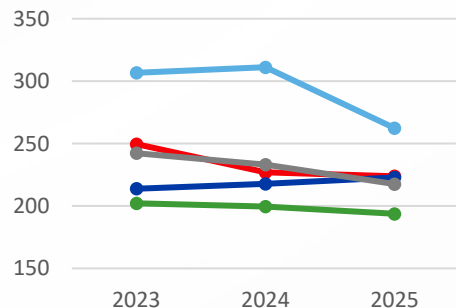
**-7.9 pp**  
vs 2020

### Recycled resin (on Total PET OW)



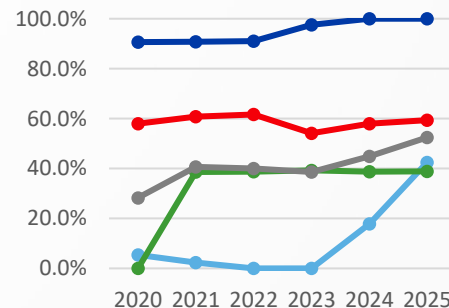
**+19.6 pp**  
vs 2020

### Carbon footprint emissions ratio<sup>1</sup>



**-10.2%**  
vs 2023

### Energy consumption from renewable sources



**+24.2 pp**  
vs 2020

— Argentina  
— Brazil  
— Chile  
— Paraguay  
— Total Coca-Cola Andina<sup>2</sup>

**Generating Social, Economic and Environmental Value in all our actions**

<sup>1</sup> Base year is 2023, due to emissions were restructured after validation with SBTi. Total Coca-Cola Andina includes values of Empaques Argentina S.A., VJ S.A., Vital Aguas S.A., Envases Central S.A. and Re-Ciclar S.A.

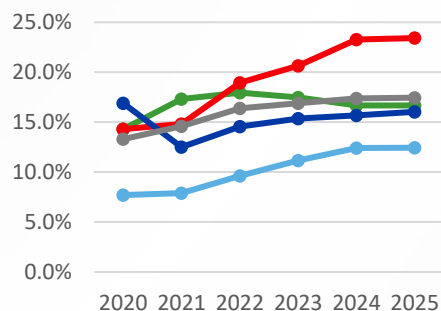
<sup>2</sup> This information includes Embotelladora Andina S.A. and its main subsidiaries (Coca-Cola Andina Argentina, Coca-Cola Andina Brazil, Coca-Cola Andina Chile and Paresa), except for Carbon footprint emissions ratio (see note 1).

## Our Company

## Achievements on sustainable development



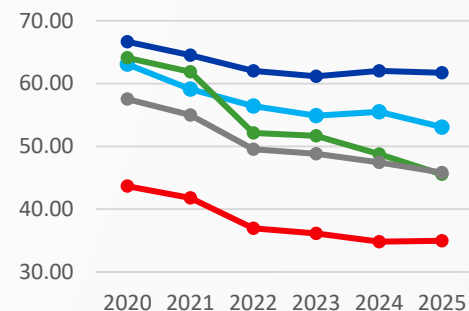
### Diversity: % Women<sup>1</sup>



**+1.1 pp**  
vs 2022



### Kilocalories sold every 200 ml.<sup>2</sup>



**-20.3%**  
vs 2020

— Argentina  
— Brazil  
— Chile  
— Paraguay  
— Total Coca-Cola Andina<sup>3</sup>

## Generating Social, Economic and Environmental Value in all our actions

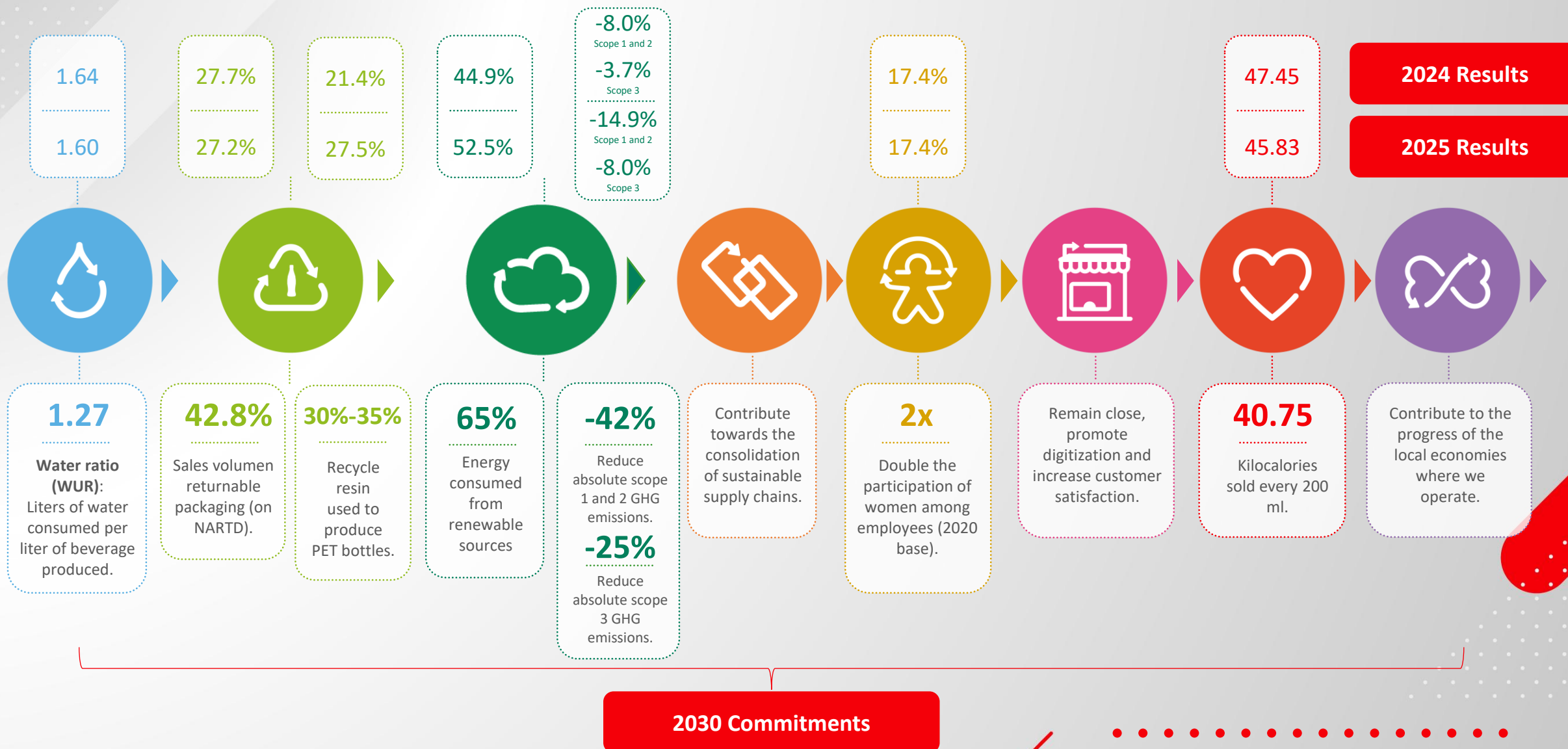
<sup>1</sup> Beginning 2022, the calculation of personnel is based on the headcount of the Company's own personnel, pursuant to the new general standard No. 461 of Chile's Financial Market Commission, whereas the values of previous years correspond to Full time equivalent. Argentina includes Embotelladora del Atlántico S.A. and Empaques Argentina S.A., and Chile includes Embotelladora Andina S.A., VJ S.A., Vital Aguas S.A., Envases Central S.A. and Re-Ciclar S.A. In addition, Holding is included in the Total.

<sup>2</sup> Values from Chile 2021 were recalculated in 2022, for greater precision in the calculation.

<sup>3</sup> This information includes Embotelladora Andina S.A. and its main subsidiaries (Coca-Cola Andina Argentina, Coca-Cola Andina Brazil, Coca-Cola Andina Chile and Paresa), except for % women (see note 1).

## Our Company

## Main Indicators and Future Commitments<sup>1</sup>



<sup>1</sup> This information includes Embotelladora Andina S.A. and its main subsidiaries (Coca-Cola Andina Argentina, Coca-Cola Andina Brazil, Coca-Cola Andina Chile and Paresa). Except for Carbon footprint emissions ratio which also includes Empaques Argentina S.A., VJ S.A., Vital Aguas S.A., Envases Central S.A. and Re-Ciclar S.A. and % women additionally includes Holding.

*Coca-Cola* **ANDINA**



**Our Company**

**Market Description**

**Our Strategy**

**What Makes Us Unique?**

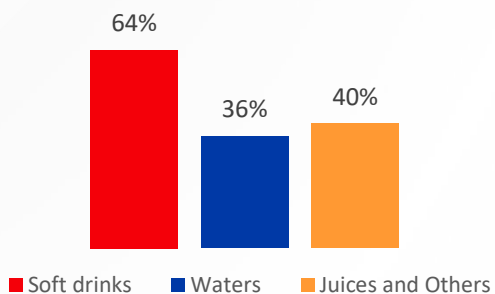
**Financial Highlights**



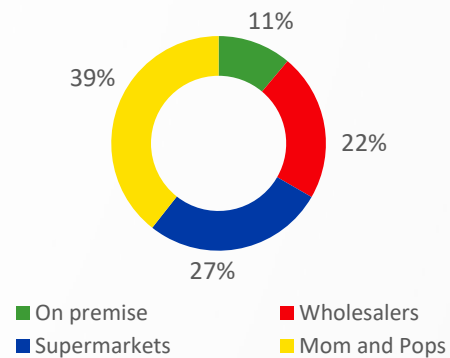
## Market Description

## Our Market Structure at a glance (As of December 31, 2025)

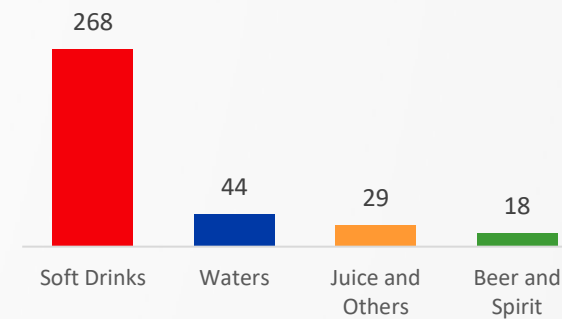
### Market Share



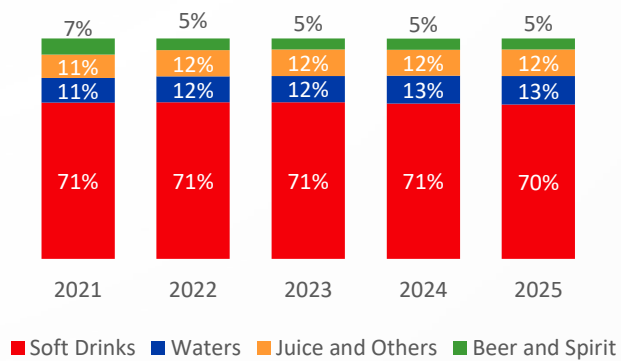
### Channel Mix



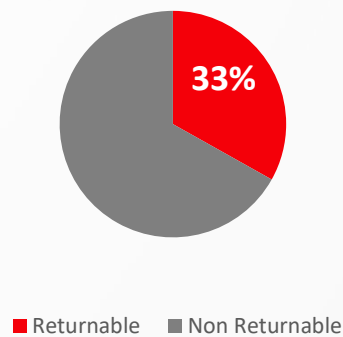
### Per capita Consumption (8 oz. bottles)



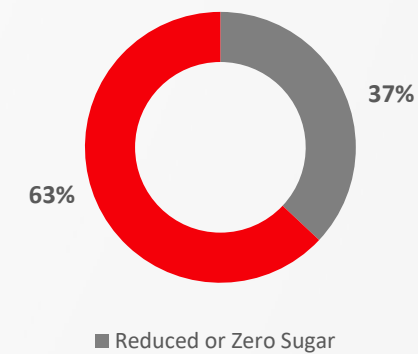
### Product Mix



### Format Mix SSD



### Sugary Mix NARTD





**Our Company**

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**What Makes Us Unique?**

**Financial Highlights**



1

**To be the partner of choice for our customers** driven by a superior value proposition (NPS, C-SAT)

2

**Growth through:**

- NARTD & ARTD (KO) Portfolio
- Entering New Categories by leveraging our assets and logistics capacity
- New geographic inorganic growth opportunities

3

**Efficiency and Productivity** leadership to maintain cost effectiveness in all our operations

4

**Drive value capture and further digitize our value chain;** internal processes, culture and market

5

**Excellence Teams** based on Talent, Diversity and Meritocracy

6

**Sustainability Strategy** through implementing our 6 priorities (Water, Sustainable Packaging, Diverse and committed team, Communities, Energy and Carbon footprint, Kilocalories)



**Our Company**

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**What Makes Us Unique?**

**Financial Highlights**



## What makes us unique?

1

Complete Beverage Portfolio

2

Refillable Bottles Strategy Towards a World Without Waste

3

Strong Sugar Reduction and Stills & Low-Cal Strategy

4

Digital Capabilities for today's business

5

High Performance, strongly committed Team

6

Learning and Sharing for Continued Improvement

# What makes us unique?

1

## Complete Beverage Portfolio (3Q26)

SSDs<sup>1</sup>

Argentina



Brazil



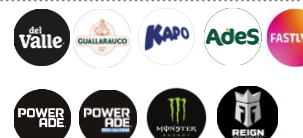
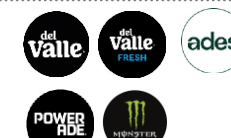
Chile



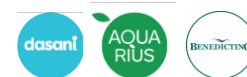
Paraguay



Juices and other NCBs<sup>1</sup>



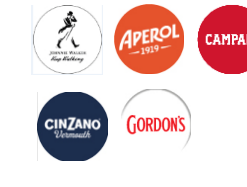
Water



Beer<sup>2</sup>



Spirit Beverages<sup>2</sup>



Source: Company filings and public releases. <sup>1</sup> SSDs: Sparkling Soft Drinks; NCBs: Non-Carbonated Beverages

<sup>2</sup> To see the complete list of the products, you can review in our website [www.koandina.com](http://www.koandina.com) the Integrated Annual Report or 20-F Report

## What makes us unique?

2

## Refillable Bottles Strategy Towards a World Without Waste

**Coca-Cola ANDINA**

### % Refillables as of Total SSD Volume

|           | FY2023 | FY2024 | FY2025 |
|-----------|--------|--------|--------|
| Argentina | 41.4%  | 45.3%  | 45.5%  |
| Brazil    | 22.2%  | 23.3%  | 22.0%  |
| Chile     | 41.1%  | 39.8%  | 39.6%  |
| Paraguay  | 40.0%  | 40.0%  | 39.3%  |



**Universal Bottle**



**DQX Brazil:  
New capacity**

**One of the highest mix of refillables worldwide**

## What makes us unique?

3

## Strong Sugar Reduction and Stills &amp; Low-Cal Strategy

% of NARTD Total Volume (\*)

## No Sugar &amp; LowCal

9%

2010

26%

2025

Argentina

11%

2010

32%

2025

Brazil

21%

2010

58%

2025

Chile

11%

2010

25%

2025

Paraguay

## Stills Mix

4%

2010

18%

2025

Argentina

4%

2010

20%

2025

Brazil

13%

2010

34%

2025

Chile

5%

2010

21%

2025

Paraguay

# What makes us unique?

4

## Digital Capabilities for today's business

### Market

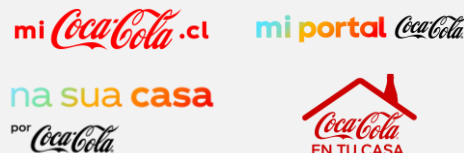
#### Interaction with our Customers & Consumers

- Customer & Consumers Centric
- Omnichannel Experience, including digital agents
- Scale in digitalized customers in all operations
- Data source generating insights
- Direct to Consumers platform in all operations

#### Customers App



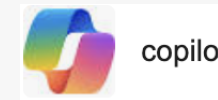
#### Consumers Ecommerce



### Internal Operations

#### Generation of Efficiency & Productivity

- Digitize operation information flows to generate data-based solutions
- Expand & Capture benefits from Truck and Labor Optimization apps
- Automate as much as possible through RPA, digital agents and Data & Analytics



### Data – AI - Automation

#### Data-Driven Company



- Information in our Data Lake
- Pricing and Portfolio
- Data/IA Driven Decision Processes
- Suggested Order

### Technology

#### Scaling connected and integrated platforms



- Move to the cloud
- Data Business
- Cybersecurity
- Artificial Intelligent

### People

#### Building an ambidextrous culture

- Continuously reviewing digital teams and agile structure
- Communicating internally to align and externally to attract talent
- Developing and fostering people growth
- Annual Digital event



## What makes us unique?

4

Digital Capabilities  
for today's business

## Market

Interaction with our Customers &  
Consumers

## Customers

- Our B2B operating under a **single technological platform** across all operations.
- **+90% registered** customers and **+87% buyers**.
- Generating **+80% of the net income from the traditional trade** through this solution in December'25.
- At a total channel level, **+83% of the net income** is obtained through digital channels.

## Consumers

- B2C platforms with **robust growth** across all operations, offering a **complete portfolio** directly to our consumers, maintaining world-class satisfaction indicators, **+73 NPS points**.

Internal  
Operations

## Generation of Efficiency &amp; Productivity

## Tracking Orders

- Application to manage inventory, track operations and deliveries **in near real time**.
- More than **1,500 users in 4 countries** and more than **13 million orders processed**.
- 32 different views of the operation and **AI models** to predict anomalies.

## Last-mile app for truck drivers

- Developed by Andina to digitize delivery activities, eliminate tasks and improve customer experience
- More than 1,060 trucks using our app integrated into the digital ecosystem.

## Process automation

- 166 automated processes (Backoffice - Supply Chain- Commercial) during 2025, accumulating more than 500 (bots & agents).

## Data – AI - Automation

## Data-Driven Company

- **More than 1,200 data sources** continuously ingested into our AWS Data Lake
- **Data Driven Process** including in Commercial Area (pricing, suggest order and portfolio) and Supply Chain (Forecast, Supply Chain Planning and Order Tracking).
- We incorporated **Gen AI Agents** for order taking, customer support, data analytics.

## Technology

Scaling connected and integrated  
platforms

- **Technology people integrated** with the business forming an integral part of the **digital teams**.
- **Migration** of applications and servers **to the cloud**.
- Cost optimization of cloud solutions.
- Robust **cybersecurity** model.

## People

## Building an ambidextrous culture

- More than **300 people working** in digital development teams (agile teams and tribes).
- **Operations teams aligned** and connected with the digital strategy.
- Collaboration with **world-class partners** like AWS, Microsoft and Google.
- Training of our digital and business teams with institutions such as Stanford, among others.

## What makes us unique?

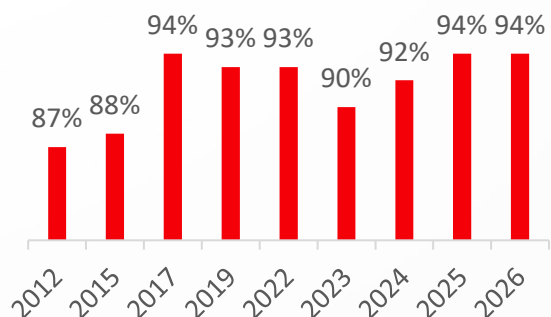
5

## High Performance, strongly engaged Team

- Building on our longstanding practice of measuring organizational climate, in 2022 we adopted the **Gallup methodology** to assess **organizational engagement**. GALLUP
- Results in 2026 reached **4.11**, in a scale of 1 to 5, **improving our overall engagement for fifth year in a row**.

We have developed a **robust engagement management system**, that allows us to monitor and develop our engagement in a frequent, effective, and data-driven manner.

### Adherence Rate



### Experienced Senior Management (3Q26)

|                                                                | Industry Experience (Years) | Company Experience (Years) |                                                                 | Industry Experience (Years) | Company Experience (Years) |
|----------------------------------------------------------------|-----------------------------|----------------------------|-----------------------------------------------------------------|-----------------------------|----------------------------|
| <b>Miguel Ángel Peirano</b><br><i>Chief Executive Officer</i>  | 30                          | 15                         | <b>Andrés Wainer</b><br><i>Chief Financial Officer</i>          | 30                          | 30                         |
| <b>José Luis Solórzano</b><br><i>General Manager – Chile</i>   | 29                          | 23                         | <b>Fernando Jaña</b><br><i>Chief Strategic Planning Officer</i> | 22                          | 12                         |
| <b>Renato Barbosa</b><br><i>General Manager – Brazil</i>       | 36                          | 15                         | <b>Jaime Cohen</b><br><i>Chief Legal Officer</i>                | 18                          | 18                         |
| <b>Fabián Castelli</b><br><i>General Manager – Argentina</i>   | 33                          | 33                         | <b>Martín Idígoras</b><br><i>Chief Technology Officer</i>       | 8                           | 8                          |
| <b>Francisco Sanfurgo</b><br><i>General Manager - Paraguay</i> | 38                          | 22                         | <b>Gonzalo Muñoz</b><br><i>Chief Human Resources Officer</i>    | 12                          | 12                         |

**85%** of employees declare to be satisfied or extremely satisfied at work.

**81%** of our teams have either maintained or improved their engagement results.

**90%** of our employees declare that in our company we feel highly responsible for the quality of service we offer to our clients and consumers.

**52 eNPS** our score places us at the highest eNPS segments within the FMCG category.

## What makes us unique?

6

## Learning and Sharing for Continued Improvement



**Inside The  
Coca-Cola  
System**

**Top 2 Top**

High-level forum to share strategy, best practices, new ways of working and projects to ensure short and long-term results.

**Growth  
Corridors**

Alignment and Project Portfolio (SSD, Stills, Fabs, RTM, Procurement, ESG, Digital, etc) with KO & 3 largest LatAm bottlers.

**Joint Working  
Framework with The  
Coca-Cola Company**

To strengthen the long-term relationship between the two companies in different areas, including Growth plans, Relationship economics, Potential new business and ventures, and Digital strategy.

**Other Bottlers**

Regular meetings with Top 10 Worldwide Bottlers to share best practices and drive continuous improvement (CEPG, Finance, Digital, RTM, etc).

**With  
Relevant  
Partners**

**Digital Partners**

World Class Digital Partners to ensure best-in-class solutions in Digital Transformation (i.e. AWS in data lake & analytics).

**Business  
Partners**

World-Class Business Partners to ensure best practices in our core and back-office activities.



**Our Company**

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**What Makes Us Unique?**

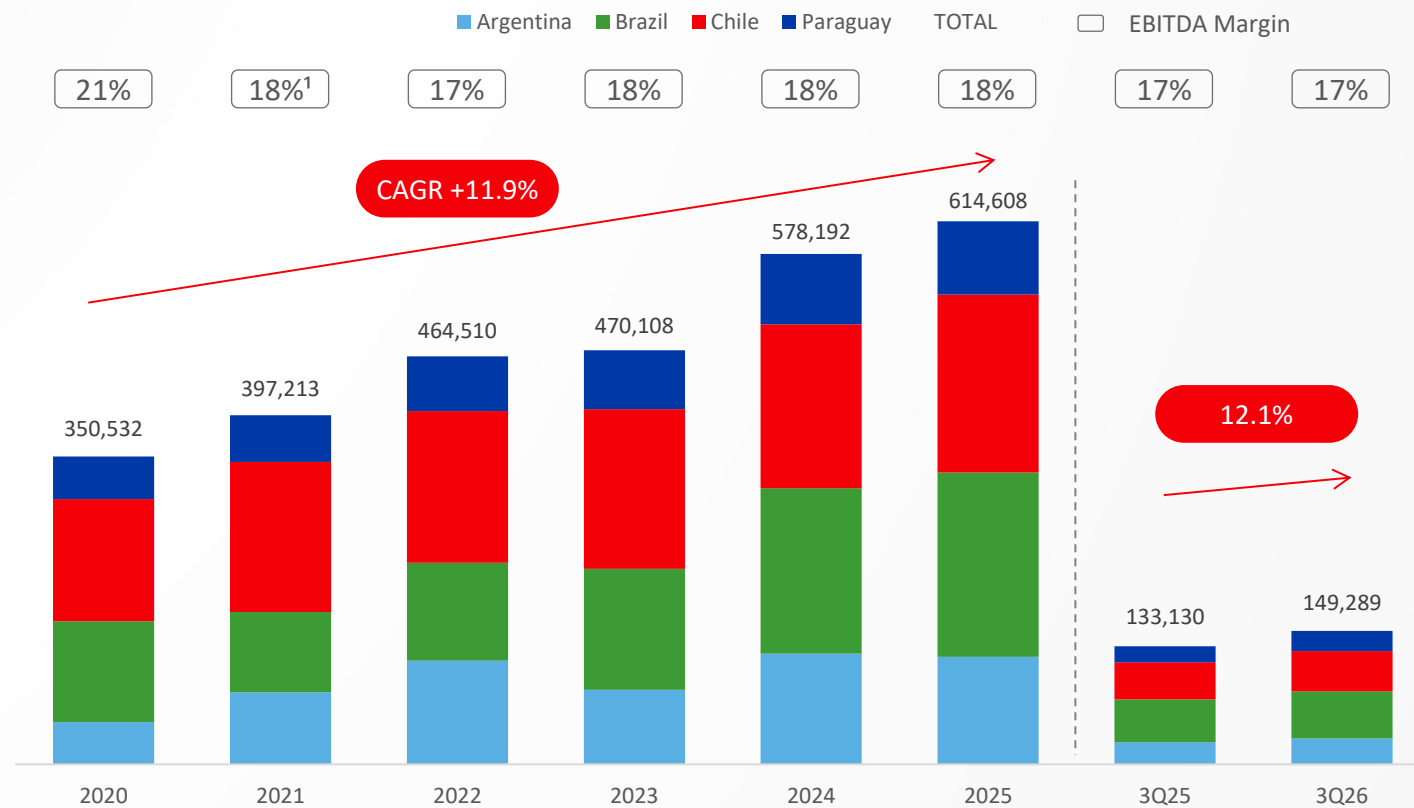
**Financial Highlights**



# Financial Highlights

## Strong Ebitda Generation (Consolidated)

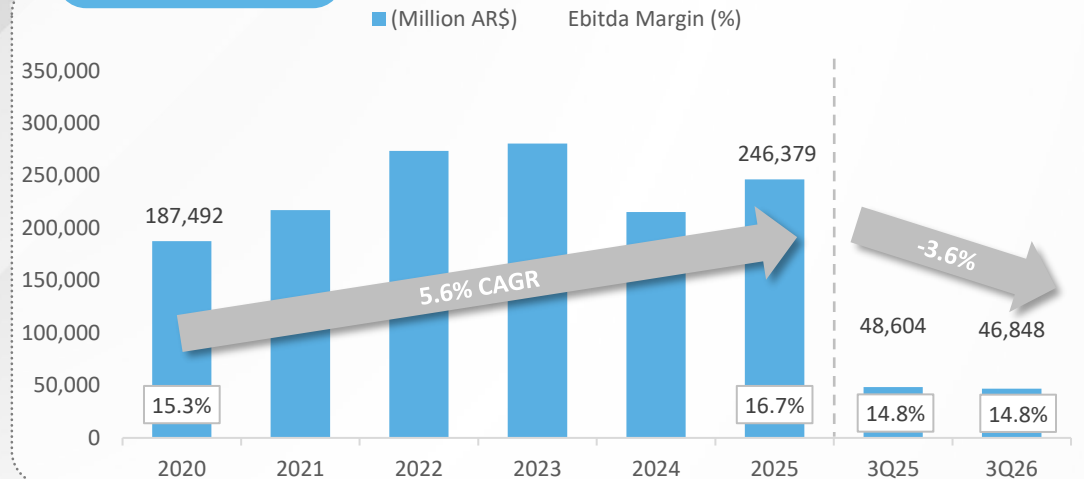
### Adjusted EBITDA and Adjusted EBITDA Margin (CLP\$ mm)



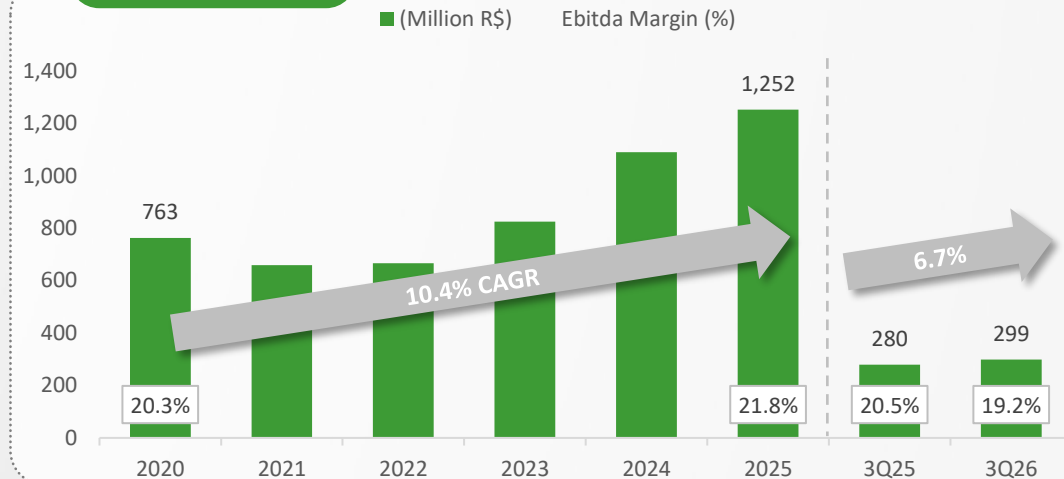
1: EBITDA Margin considers AB InBev beer distribution agreement that started on Oct-20.

## Financial Highlights

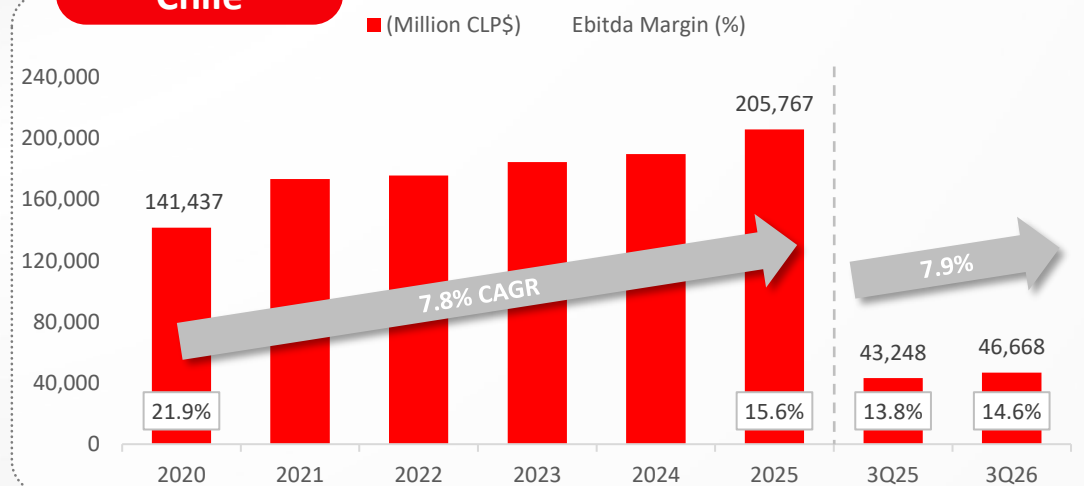
## Strong Ebitda Generation

Argentina<sup>1</sup>

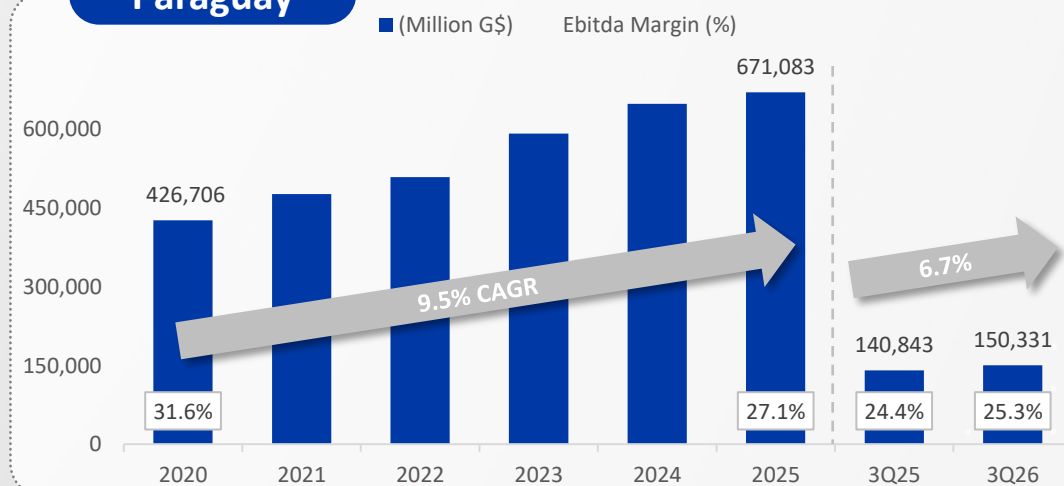
## Brasil



## Chile



## Paraguay



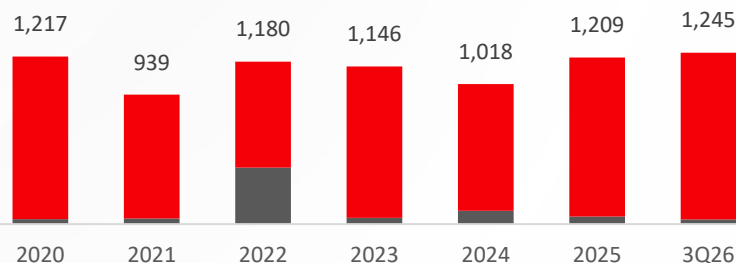
(1) All figures are expressed using Sep-26 currency.

# Financial Highlights

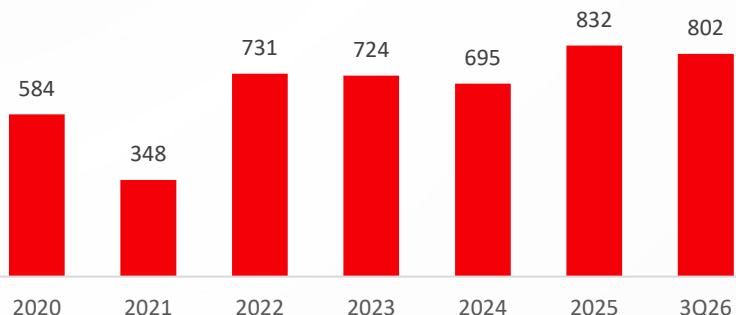
## Solid Financial Position

### Financial Debt<sup>1</sup> (USD\$ mm)

■ Short Term Financial Debt ■ Long Term Financial Debt



### Net Financial Debt<sup>2</sup> (USD\$ mm)



|        | Banks | Bonds | Total |
|--------|-------|-------|-------|
| US\$mm | 150   | 1.095 | 1,245 |
| %      | 12%   | 88%   | 100%  |

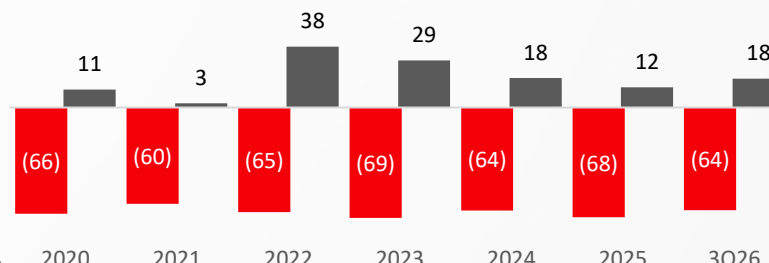
Note: Banks includes Bank, Leasing & Others, does not consider deposits from Refillable Bottles. Bonds Include derivatives effect and its corresponding MtM

|        | UF  | CLP\$ | R\$ | US\$ | PGY\$ | AR\$ | CHF\$ | Total |
|--------|-----|-------|-----|------|-------|------|-------|-------|
| US\$mm | 626 | 432   | 178 | 8    | 0     | 1    | 0     | 1,245 |
| %      | 50% | 35%   | 14% | 1%   | 0%    | 0%   | 0%    | 100%  |

Note: After derivatives effect, and its corresponding MtM

### Financial Expenses / Income (USD\$ mm)<sup>3</sup>

■ Financial Expenses ■ Financial Income



### Risk Ratings

Local rating agencies Rating

Moody's Local CL AA+

Fitch Chile AA+

International rating agencies Rating

Moody's Baa1

Fitch Ratings, Inc. BBB+

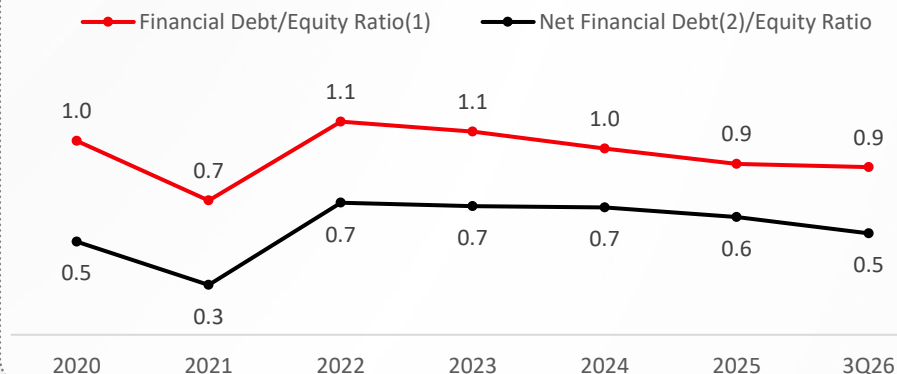
Source: Data as reported on Company filings

- (1) Financial Debt: Other Current Financial Debt + Other Non-Current Financial Debt considering MtM of Derivatives and without Deposit from refillable bottles.
- (2) Net Financial Debt means consolidated Liabilities bearing interest minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; plus, other current financial assets; plus, other non-current financial assets (to the extent that they correspond to the asset balances of derivative financial instruments, entered to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Financial Income corresponds to the interests generated by the cash and Financial Expenses corresponds to the interests generated by the financial debt of the company. The value corresponds to the sum of the last 12 months.

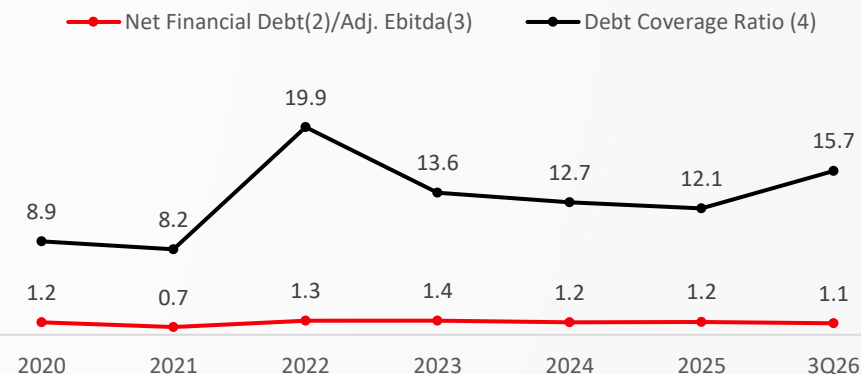
## Financial Highlights

## Solid Financial Position

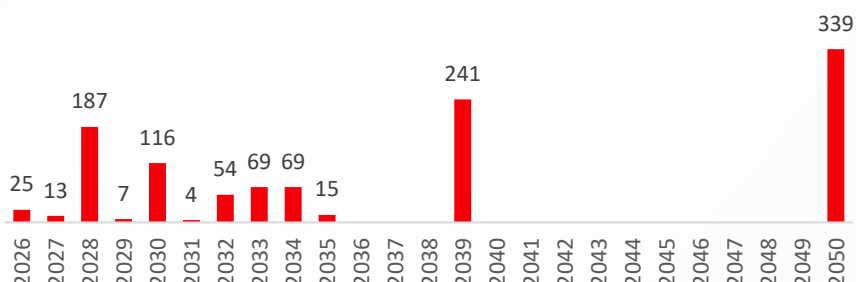
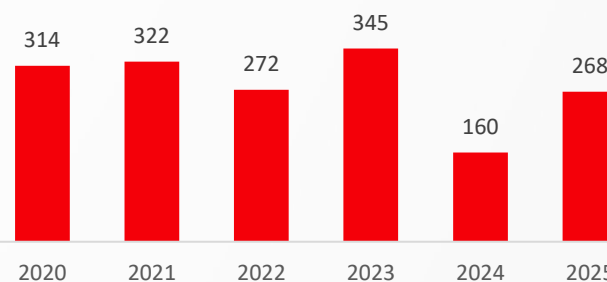
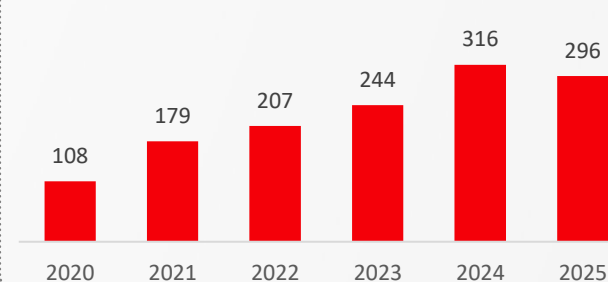
Financial Ratios (I)



Financial Ratios (II)



Debt Amortizations (USD\$mm)

Free Cash Flow<sup>5</sup> (USD\$ mm)CAPEX<sup>6</sup> (USD\$ mm)

Source: Data as reported on Company filings

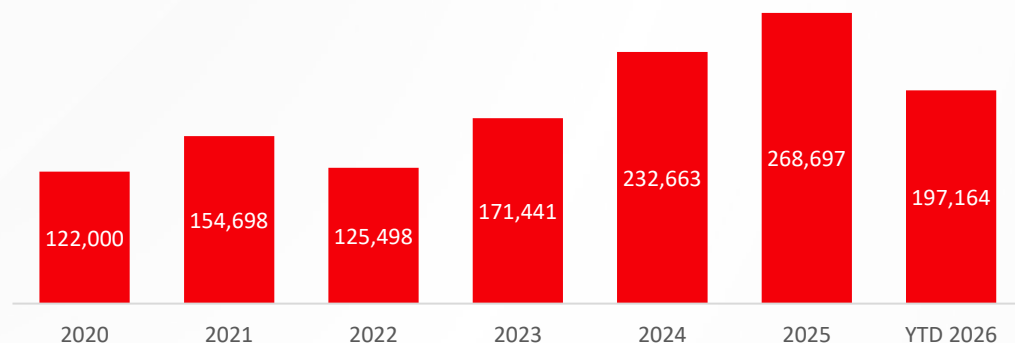
- (1) Financial Debt to Equity Ratio: [Other Current Financial Debt + Other Non-Current Financial Debt] / Equity. Debt doesn't consider Guarantee Deposits from refillable bottles and does consider the liability generated by the MtM of Derivatives.
- (2) Net Financial Debt: Consolidated Liabilities bearing interests minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; other current financial assets; and other non-current financial assets (to the extent that they correspond to the asset balances of derivative financial instruments, entered to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Adjusted EBITDA considers the following items: Ordinary Income, Sales Costs, Distribution Costs, Administrative Expenses plus Depreciation, included in the Financial Statements presented to the Chilean Financial Market Commission and which are determined in accordance with IFRS. The value corresponds to the sum of the last 12 months.
- (4) Debt Coverage Ratio: Adjusted EBITDA / (Financial Expenses – Financial Income). Adj. EBITDA & Financial Expenses/Income for 3Q26 considers last 12 months figures from Sep-26. Also, it considers interests related to Financial Debt and Cash.
- (5) Free Cash Flow = Operating Income + Depreciation – CAPEX – Taxes (+/-) Working Capital Variation.
- (6) Includes investments in fixed assets and software.

## Financial Highlights

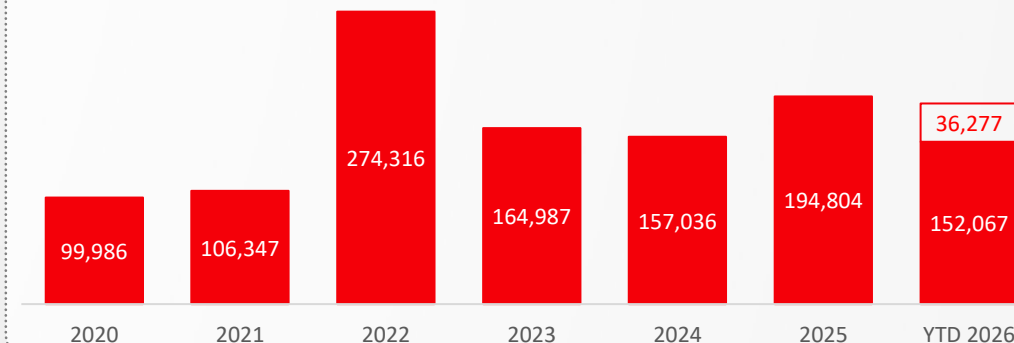
## Net Income &amp; Dividends (as of September 30, 2026)

## Net Income

(million CLP\$)

Dividend Distribution<sup>1</sup>

(million CLP\$)



| Payout Ratio <sup>2</sup> | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|---------------------------|------|------|------|------|------|------|
|                           | 82%  | 69%  | 219% | 96%  | 67%  | 110% |

| Dividend Yield <sup>3</sup> | 2020 | 2021 | 2022  | 2023  | 2024 | 2025 |
|-----------------------------|------|------|-------|-------|------|------|
| Series A                    | 5.4% | 6.8% | 17.3% | 10.1% | 9.1% | 8.2% |
| Series B                    | 5.1% | 6.4% | 16.4% | 8.8%  | 7.9% | 7.1% |

(1) Dividends announced and paid during the year. 2026 includes dividends announced but not paid during the quarter.

(2) Payout ratio is calculated as dividends distributed on account of income from the fiscal year t over the Net Income of the same year.

(3) Dividend yield is calculated as dividends per share distributed on year t over the closing price of year t-1.



**Contact in Santiago, Chile**

Paula Vicuña, Investor Relations Officer  
(56-2) 2338-0520 / [andina.ir@koandina.com](mailto:andina.ir@koandina.com)



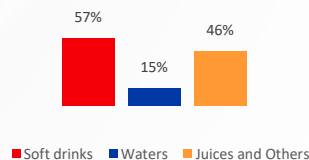


# Market Description

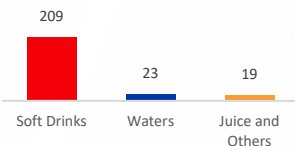
## Our Market Structure by operation (As of December 31, 2025)



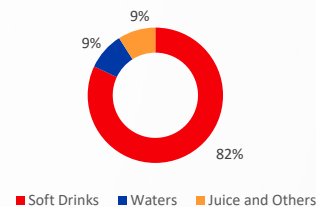
Market Share



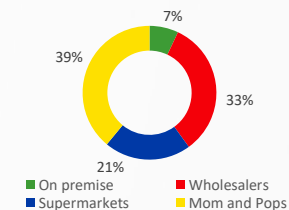
Per capita Consumption (8 oz. bottles)



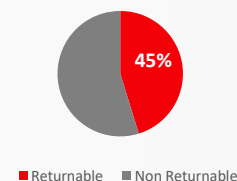
Product Mix



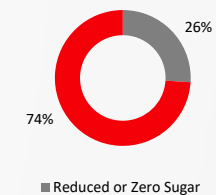
Channel Mix



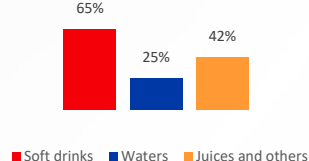
Format Mix SSD



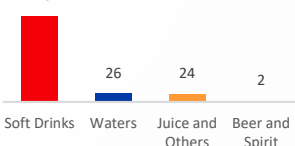
Sugary Mix NARTD



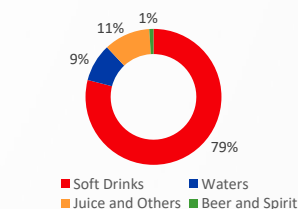
Market Share



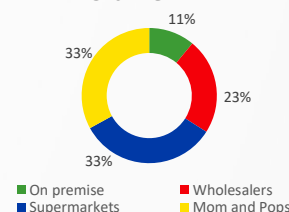
Per capita Consumption (8 oz. bottles)



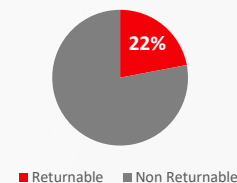
Product Mix



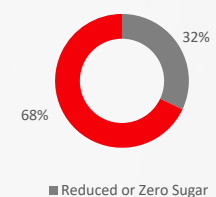
Channel Mix



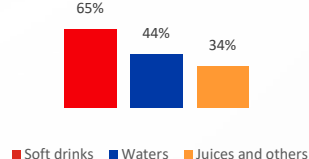
Format Mix SSD



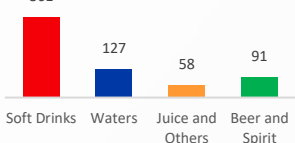
Sugary Mix NARTD



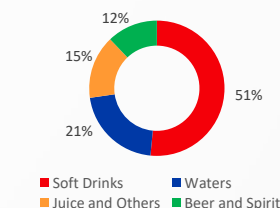
Market Share



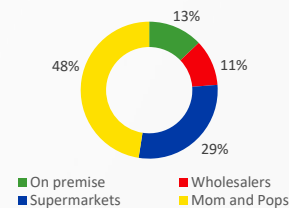
Per capita Consumption (8 oz. bottles)



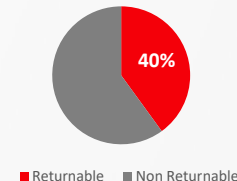
Product Mix



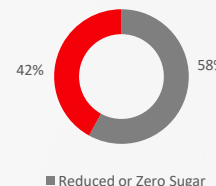
Channel Mix



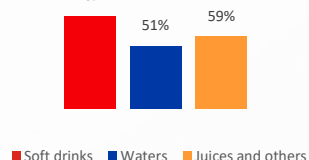
Format Mix SSD



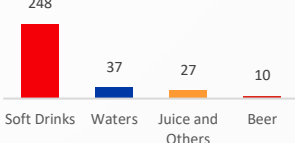
Sugary Mix NARTD



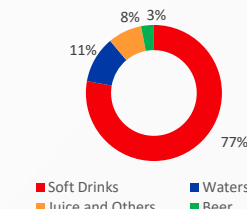
Market Share



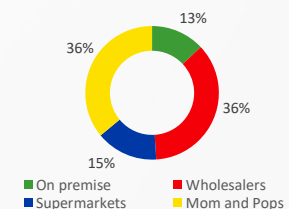
Per capita Consumption (8 oz. bottles)



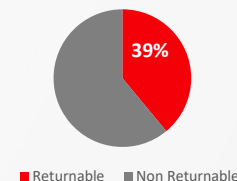
Product Mix



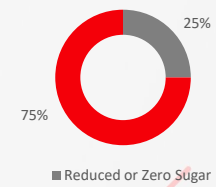
Channel Mix



Format Mix SSD



Sugary Mix NARTD



## Main Financial Highlights (Million USD\$)

|                                          | 2020         | 2021 <sup>1</sup> | 2022 <sup>1</sup> | 2023         | 2024         | 2025         | 3Q25         | 3Q26         |
|------------------------------------------|--------------|-------------------|-------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Total Volume (million UCs)</b>        | <b>735</b>   | <b>828</b>        | <b>874</b>        | <b>883</b>   | <b>909</b>   | <b>946</b>   | <b>221</b>   | <b>226</b>   |
| Net Sales                                | 2,190        | 2,848             | 3,058             | 3,094        | 3,371        | 3,555        | 833          | 952          |
| Operating Income                         | 306          | 378               | 397               | 422          | 448          | 483          | 96           | 107          |
| Operating Margin                         | 14.1%        | 13.3%             | 13.0%             | 13.6%        | 13.3%        | 13.6%        | 11.5%        | 11.2%        |
| <b>Adjusted EBITDA</b>                   | <b>450</b>   | <b>512</b>        | <b>535</b>        | <b>555</b>   | <b>605</b>   | <b>653</b>   | <b>139</b>   | <b>159</b>   |
| Adjusted EBITDA Margin                   | 20.6%        | 18.0%             | 17.5%             | 17.9%        | 18.0%        | 18.4%        | 16.6%        | 16.7%        |
| <b>Net Income</b>                        | <b>156</b>   | <b>201</b>        | <b>145</b>        | <b>203</b>   | <b>244</b>   | <b>285</b>   | <b>60</b>    | <b>66</b>    |
| <b>Revenues per unit case (USD\$)</b>    | <b>2.98</b>  | <b>3.44</b>       | <b>3.50</b>       | <b>3.51</b>  | <b>3.71</b>  | <b>3.76</b>  | <b>3.78</b>  | <b>4.21</b>  |
| <b>Adj. EBITDA per unit case (USD\$)</b> | <b>0.61</b>  | <b>0.62</b>       | <b>0.61</b>       | <b>0.63</b>  | <b>0.67</b>  | <b>0.69</b>  | <b>0.63</b>  | <b>0.70</b>  |
| Capital Expenditures <sup>2</sup>        | 108          | 179               | 207               | 244          | 316          | 296          | 102          | 76           |
| CAPEX/Depreciation (times)               | 0.8          | 1.4               | 1.7               | 2.0          | 2.2          | 2.0          | 2.7          | 1.5          |
| <b>FX (CLP\$/USD) period average</b>     | <b>792.0</b> | <b>759.6</b>      | <b>873.3</b>      | <b>839.9</b> | <b>944.2</b> | <b>950.9</b> | <b>959.8</b> | <b>932.8</b> |
| <b>FX (CLP\$/USD) end of period</b>      | <b>711.0</b> | <b>844.7</b>      | <b>855.9</b>      | <b>877.1</b> | <b>996.5</b> | <b>907.1</b> | <b>962.4</b> | <b>972.6</b> |

Note: 2020, 2021, 2022, 2023, 2024 and 2025 results are constructed with Argentinean results expressed at Dec-20 currency, Dec-21 currency, Dec-22 currency, Dec-23 currency, Dec-24 currency and Dec-25 currency, respectively. 3Q25 (3Q26) results are constructed with Argentinean results expressed at September-25 (26) currency.

- (1) Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 19.2% for 2021. Adjusted EBITDA Margin for 2022 considers Viña Santa Rita distribution agreement that started on Nov-21 (also considers AB InBev beer distribution agreement). Adjusted EBITDA Margin without considering AB InBev and Viña Santa Rita agreements is 18.8% for 2022.
- (2) Includes investments in fixed assets and software.

# Main Financial Highlights (Local Currency (million))



|                                                  | 2020 <sup>1</sup> | 2021 <sup>1</sup> | 2022 <sup>1</sup> | 2023 <sup>1</sup> | 2024 <sup>1</sup> | 2025 <sup>1</sup> | 3Q25 <sup>1</sup> | 3Q26          |
|--------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| <b>Sales Volume (million UCs)</b>                | <b>167</b>        | <b>185</b>        | <b>201</b>        | <b>194</b>        | <b>173</b>        | <b>184</b>        | <b>41</b>         | <b>39</b>     |
| Net Sales                                        | 37,737            | 65,297            | 142,559           | 424,298           | 826,925           | 1,192,485         | 328,659           | 316,913       |
| Operating Income                                 | 3,081             | 6,120             | 17,905            | 58,031            | 82,825            | 129,961           | 26,437            | 25,938        |
| Operating Margin                                 | 8.2%              | 9.4%              | 12.6%             | 13.7%             | 10.0%             | 10.9%             | 8.0%              | 8.2%          |
| <b>Adjusted EBITDA</b>                           | <b>5,791</b>      | <b>10,117</b>     | <b>24,828</b>     | <b>79,282</b>     | <b>132,489</b>    | <b>199,244</b>    | <b>48,604</b>     | <b>46,848</b> |
| Adjusted EBITDA Margin                           | 15.3%             | 15.5%             | 17.4%             | 18.7%             | 16.0%             | 16.7%             | 14.8%             | 14.8%         |
| <b>Revenues per unit case (US\$)</b>             | <b>2.69</b>       | <b>3.44</b>       | <b>4.00</b>       | <b>2.70</b>       | <b>4.64</b>       | <b>4.46</b>       | <b>4.41</b>       | <b>5.36</b>   |
| <b>Adj. EBITDA per unit case (US\$)</b>          | <b>0.41</b>       | <b>0.53</b>       | <b>0.70</b>       | <b>0.50</b>       | <b>0.74</b>       | <b>0.74</b>       | <b>0.65</b>       | <b>0.79</b>   |
| Capital Expenditures (million US\$) <sup>3</sup> | 22                | 42                | 43                | 41                | 86                | 47                | 8                 | 12            |
| CAPEX/Depreciation (times)                       | 0.7               | 1.1               | 1.1               | 1.7               | 2.0               | 1.1               | 0.9               | 0.8           |
| FX (AR\$/US\$) period average                    | 70.64             | 95.10             | 130.72            | 296.61            | 916.24            | 1,244.51          | 1,333.04          | 1,499.89      |
| FX (AR\$/US\$) end of period                     | 84.15             | 102.72            | 177.16            | 808.45            | 1,032.00          | 1,455.00          | 1,380.00          | 1,517.00      |



|                                                  | 2020        | 2021        | 2022        | 2023        | 2024         | 2025         | 3Q25        | 3Q26        |
|--------------------------------------------------|-------------|-------------|-------------|-------------|--------------|--------------|-------------|-------------|
| <b>Sales Volume (million UCs)</b>                | <b>265</b>  | <b>266</b>  | <b>278</b>  | <b>301</b>  | <b>340</b>   | <b>358</b>   | <b>86</b>   | <b>92</b>   |
| Net Sales                                        | 3,758       | 3,833       | 3,753       | 4,404       | 5,194        | 5,738        | 1,368       | 1,559       |
| Operating Income                                 | 586         | 491         | 479         | 638         | 883          | 1,009        | 220         | 225         |
| Operating Margin                                 | 15.6%       | 12.8%       | 12.8%       | 14.5%       | 17.0%        | 17.6%        | 16.1%       | 14.4%       |
| <b>Adjusted EBITDA</b>                           | <b>763</b>  | <b>659</b>  | <b>666</b>  | <b>825</b>  | <b>1,090</b> | <b>1,252</b> | <b>280</b>  | <b>299</b>  |
| Adjusted EBITDA Margin                           | 20.3%       | 17.2%       | 17.7%       | 18.7%       | 21.0%        | 21.8%        | 20.5%       | 19.2%       |
| <b>Revenues per unit case (US\$)</b>             | <b>2.76</b> | <b>2.67</b> | <b>2.62</b> | <b>2.95</b> | <b>2.83</b>  | <b>2.87</b>  | <b>2.94</b> | <b>3.29</b> |
| <b>Adj. EBITDA per unit case (US\$)</b>          | <b>0.55</b> | <b>0.46</b> | <b>0.47</b> | <b>0.55</b> | <b>0.60</b>  | <b>0.63</b>  | <b>0.60</b> | <b>0.63</b> |
| Capital Expenditures (million US\$) <sup>3</sup> | 25          | 40          | 56          | 60          | 120          | 122          | 67          | 43          |
| CAPEX/Depreciation (times)                       | 0.8         | 1.4         | 1.7         | 1.8         | 3.5          | 3.1          | 6.8         | 3.2         |
| FX (R\$/USD) period average                      | 5.16        | 5.40        | 5.16        | 4.99        | 5.39         | 5.59         | 5.45        | 5.14        |
| FX (R\$/USD) end of period                       | 5.20        | 5.58        | 5.22        | 4.84        | 6.19         | 5.50         | 5.32        | 5.18        |



|                                                  | 2020           | 2021 <sup>2</sup> | 2022 <sup>2</sup> | 2023           | 2024           | 2025           | 3Q25          | 3Q26          |
|--------------------------------------------------|----------------|-------------------|-------------------|----------------|----------------|----------------|---------------|---------------|
| <b>Sales Volume (million UCs)</b>                | <b>236</b>     | <b>307</b>        | <b>320</b>        | <b>310</b>     | <b>312</b>     | <b>318</b>     | <b>74</b>     | <b>75</b>     |
| Net Sales                                        | 644,762        | 975,296           | 1,123,665         | 1,191,974      | 1,245,018      | 1,319,136      | 313,615       | 320,647       |
| Operating Income                                 | 91,166         | 135,232           | 134,840           | 139,519        | 138,487        | 146,046        | 28,051        | 30,066        |
| Operating Margin                                 | 14.1%          | 13.9%             | 12.0%             | 11.7%          | 11.1%          | 11.1%          | 8.9%          | 9.4%          |
| <b>Adjusted EBITDA</b>                           | <b>141,437</b> | <b>173,422</b>    | <b>175,554</b>    | <b>184,450</b> | <b>189,565</b> | <b>205,767</b> | <b>43,248</b> | <b>46,668</b> |
| Adjusted EBITDA Margin                           | 21.9%          | 17.8%             | 15.6%             | 15.5%          | 15.2%          | 15.6%          | 13.8%         | 14.6%         |
| <b>Revenues per unit case (US\$)</b>             | <b>3.44</b>    | <b>4.18</b>       | <b>4.02</b>       | <b>4.58</b>    | <b>4.23</b>    | <b>4.36</b>    | <b>4.39</b>   | <b>4.58</b>   |
| <b>Adj. EBITDA per unit case (US\$)</b>          | <b>0.76</b>    | <b>0.74</b>       | <b>0.63</b>       | <b>0.71</b>    | <b>0.64</b>    | <b>0.68</b>    | <b>0.61</b>   | <b>0.67</b>   |
| Capital Expenditures (million US\$) <sup>3</sup> | 35             | 69                | 83                | 123            | 86             | 82             | 18            | 16            |
| CAPEX/Depreciation (times)                       | 0.6            | 1.6               | 2.1               | 2.7            | 1.9            | 1.5            | 1.3           | 1.0           |
| FX (Ch\$/USD) period average                     | 792.0          | 759.6             | 873.3             | 839.9          | 944.2          | 950.9          | 959.8         | 932.8         |
| FX (Ch\$/USD) end of period                      | 711.0          | 844.7             | 855.9             | 877.1          | 996.5          | 907.1          | 962.4         | 972.6         |



|                                                  | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 3Q25           | 3Q26           |
|--------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Sales Volume (million UCs)</b>                | <b>66</b>      | <b>70</b>      | <b>74</b>      | <b>78</b>      | <b>85</b>      | <b>86</b>      | <b>20</b>      | <b>20</b>      |
| Net Sales                                        | 1,351,909      | 1,497,924      | 1,706,394      | 1,937,751      | 2,256,276      | 2,477,359      | 577,771        | 595,294        |
| Operating Income                                 | 337,587        | 386,831        | 402,745        | 473,188        | 520,540        | 550,990        | 110,754        | 115,547        |
| Operating Margin                                 | 25.0%          | 25.8%          | 23.6%          | 24.4%          | 23.1%          | 22.2%          | 19.2%          | 19.4%          |
| <b>Adjusted EBITDA</b>                           | <b>426,706</b> | <b>476,646</b> | <b>509,070</b> | <b>592,351</b> | <b>648,755</b> | <b>671,083</b> | <b>140,843</b> | <b>150,331</b> |
| Adjusted EBITDA Margin                           | 31.6%          | 31.8%          | 29.8%          | 30.6%          | 28.8%          | 27.1%          | 24.4%          | 25.3%          |
| <b>Revenues per unit case (US\$)</b>             | <b>2.99</b>    | <b>3.17</b>    | <b>3.27</b>    | <b>3.43</b>    | <b>3.51</b>    | <b>3.84</b>    | <b>3.94</b>    | <b>5.01</b>    |
| <b>Adj. EBITDA per unit case (US\$)</b>          | <b>0.94</b>    | <b>1.01</b>    | <b>0.97</b>    | <b>1.05</b>    | <b>1.01</b>    | <b>1.04</b>    | <b>0.96</b>    | <b>1.27</b>    |
| Capital Expenditures (million US\$) <sup>3</sup> | 26             | 29             | 24             | 20             | 24             | 44             | 9              | 6              |
| CAPEX/Depreciation (times)                       | 2.0            | 2.2            | 1.6            | 1.2            | 1.4            | 2.8            | 2.2            | 1.0            |
| FX (G\$/US\$) period average                     | 6,773          | 6,778          | 6,988          | 7,294          | 7,564          | 7,550          | 7,347          | 5,985          |
| FX (G\$/US\$) end of period                      | 6,900          | 6,886          | 7,346          | 7,278          | 7,831          | 6,576          | 7,002          | 5,834          |

- (1) 2020, 2021, 2022, 2023, 2024 and 2025 Argentinean results are expressed at Dec-20, Dec-21, Dec-22, Dec-23, Dec-24 and Dec-25 currency, respectively. 3Q25 results are expressed at September-26 currency.
- (2) Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 21.1% for 2021. Adjusted EBITDA Margin for 2022 considers Viña Santa Rita distribution agreement that started on Nov-21 (also considers AB InBev beer distribution agreement). Adjusted EBITDA Margin without considering AB InBev and Viña Santa Rita agreements is 18.7% for 2022.
- (3) Includes investments in fixed assets and software.